

# District Health Assessment for Multiple District 1 through December 2020

CATERNIA	TIONAL			Clubs							Memb	pership				Member	Strength	1	Cancella	tion	Rej	ports	Finance	Le	adership
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total % Statu Clubs Quo Clubs in Financ Suspens	Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count		Net YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
1 A		69	4	73 100%	2	0	2	1610	62	1672	118	156	-38	-2.22%	1,846	23	55%	0	0	0%	30%	0%	12%	14	6
1 BK		62	0	62 0%	0	1	-1	1801	0	1801	45	86	-41	-2.23%	1,897	29	42%	61	0	100%	35%	13%	3%	8	0
1 CN	T(24)	34	0	34 0%	1	0	1	981	0	981	69	57	12	1.24%	966	29	32%	0	0	0%	38%	0%	0%	5	0 2nd VDG
1 CS	T(24)	22	6	28 100%	0	0	0	545	88	633	0	24	-24	-3.65%	672	25	54%	0	0	0%	39%	14%	25%	0	0 2nd VDG
1 D		50	3	53 100%	0	0	0	1470	119	1589	34	90	-56	-3.40%	1,735	29	28%	0	0	0%	36%	0%	11%	2	0 GLT
1 F	T(24)	30	1	31 100%	0	0	0	870	11	881	16	34	-18	-2.00%	928	29	32%	0	0	0%	26%	13%	3%	10	2
1 G	T(24)	36	1	37 100%	0	0	0	814	7	821	11	27	-16	-1.91%	851	23	46%	0	0	0%	49%	0%	5%	7	0 2nd VDG
1 H	T(24)	39	0	39 0%	1	0	1	943	0	943	51	51	0	0.00%	978	24	46%	0	0	0%	26%	10%	0%	9	0
1 J		55	1	56 100%	1	1	0	2048	14	2062	81	140	-59	-2.78%	2,132	37	21%	1	19	100%	25%	13%	4%	7	0
1 M		58	0	58 0%	0	1	-1	1424	0	1424	43	115	-72	-4.81%	1,531	25	40%	82	38	100%	19%	0%	0%	9	0
		455	16	471 100%	5	3	2	12506	301	12807	468	780	-312	-2.38%	13,536	28	40%	48	57	100%	31%	6%	6%	71	8

# District Health Assessment for Multiple District 2 through December 2020

MERIAN	OMA P				Clubs							Mem	bership				Member	Strength		Cancella	tion	Rej	oorts	Finance	Le	adership
Name of	Status/ Number of Months n Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial Suspension	Clubs I	Cancelled Clubs	Net	Current Members I In Active I Clubs	Members	Current Total Members Count		Net( YTD (inc Drop Acti	cludes (i		Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancie Chairs ** Recorded
2 T1	T(24)	34	6	40	100%	4	0	4	1097	97	1194	135	63	72	6.42%	1,097	32	43%	0	0	0%	28%	15%	23%	0	0 1st VDG,2nd VDG,GLT,G ,GST
2 T2	T(21)	36	4	40	100%	0	2	-2	1076	63	1139	42	75	-33	-2.82%	1,217	30	53%	41	19	100%	35%	28%	13%	0	0 GLT,GMT,G
2 T3	T(24)	31	2	33	100%	0	0	0	667	19	686	49	52	-3	-0.44%	702	22	67%	0	0	0%	36%	9%	12%	6	2
E1	T(24)	41	0	41	0%	0	0	0	939	0	939	48	55	-7	-0.74%	964	23	61%	0	0	0%	17%	0%	2%	11	0 2nd VDG
E2		59	3	62	100%	0	4	-4	1682	26	1708	67	159	-92	-5.11%	1,850	29	50%	43	16	100%	31%	2%	5%	9	0
<b>X</b> 1		58	0	58	0%	1	1	0	1691	0	1691	105	160	-55	-3.15%	1,694	29	45%	64	3	100%	0%	0%	5%	8	2
X2	T(24)	35	5	40	100%	0	2	-2	914	63	977	70	102	-32	-3.17%	1,029	26	48%	26	10	100%	20%	3%	15%	6	0
Х3		49	1	50	100%	0	0	0	1370	19	1389	80	104	-24	-1.70%	1,430	28	48%	0	0	0%	18%	2%	8%	6	0
<b>A</b> 1	T(15)	35	8	43	100%	0	0	0	987	141	1128	25	68	-43	-3.67%	1,205	28	60%	0	0	0%	40%	37%	21%	1	0 GLT,GMT,G
A2		61	2	63	100%	0	0	0	1546	15	1561	32	94	-62	-3.82%	1,669	25	48%	0	0	0%	41%	2%	6%	10	2
А3	T(24)	53	3	56	100%	0	0	0	1134	25	1159	46	85	-39	-3.26%	1,194	21	59%	0	0	0%	0%	0%	11%	11	3
S1		46	1	47	100%	0	1	-1	1534	49	1583	52	113	-61	-3.71%	1,656	33	40%	42	14	100%	32%	2%	11%	7	2 2nd VDG
S2		52	4	56	100%	1	1	0	1456	56	1512	154	175	-21	-1.37%	1,531	28	50%	32	0	100%	25%	2%	11%	5	0
S3		50	0	50	0%	1	0	1	1711	0	1711	99	175	-76	-4.25%	1,783	34	40%	0	0	0%	0%	0%	2%	11	0
S4		70	1	71	100%	0	1	-1	1870	8	1878	98	114	-16	-0.84%	2,038	27	45%	70	0	100%	23%	3%	8%	12	2
S5		55	5	60	100%	0	1	-1	2210	101	2311	92	125	-33	-1.41%	2,435	40	25%	2	0	100%	7%	0%	8%	4	0
		765	45	810	100%	7	13	-6	21884	682	22566	1194	1719	-525	-2.27%	23,494	29	48%	40	62	100%	21%	5%	10%	107	<b>13</b> /2021 12:15:06AM

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# District Health Assessment for Multiple District 2 through December 2020

TATER	Clubs										Mem	bership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eaders	hip	
	Status/ et Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior		Cancelled Clubs	Net	Current Members M In Active I Clubs		Current Total Members Count	YTD Add	Ne YTD (ii Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numl of Regi Chai Recor	Officers on Vacancies rs **
3 E	T(24)	45	1	46	100%	0	1	-1	971	10	981	37	111	-74	-7.01%	1,101	22	57%	71	5	100%	43%	0%	9%	10	-	2nd VDG,GMT,GST
3 NW	T(16)	44	1	45	100%	0	0	0	1156	7	1163	21	65	-44	-3.65%	1,244	26	47%	0	0	0%	47%	0%	2%	0	0	GST
3 SW	T(3)	54	3	57	100%	0	1	-1	1173	45	1218	55	121	-66	-5.14%	1,332	22	49%	3	24	100%	35%	0%	5%	0	0	GST
		143	5	148	100%	0	2	-2	3300	62	3362	113	297	-184	-5.19%	3,677	24	51%	37	29	100%	41%	0%	5%	10	1	



TATERILA	TIONAL			Cli	ubs							Memb	pership			Member	Strength	1	Cancella	tion	Re	ports	Finance	L	eadership
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	C in Fi			Clubs	Net	Members In Active	Members	Current Total Members Count		YTD (include Drop Active ar		Months d Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
4 C1	T(24)	40	2	42 10	00%	0	1	-1	967	12	979	56	58	-2 -0.20%	1,001	24	45%	40	1	100%	21%	0%	5%	12	4 2nd VDG
4 C2		52	1	53 10	00%	1	0	1	1280	6	1286	60	62	-2 -0.16%	1,341	25	53%	0	0	0%	34%	6%	2%	11	5
4 C3	T(24)	41	0	41	0%	1	1	0	1010	0	1010	81	78	3 0.30%	981	25	41%	41	15	100%	0%	0%	2%	6	0
4 C4		53	3	56 10	00%	4	1	3	1547	42	1589	251	200	51 3.32%	1,523	29	34%	12	5	100%	0%	0%	5%	11	6
4 C5		50	0	50	0%	0	1	-1	1284	0	1284	71	107 -	36 -2.73%	1,354	26	46%	67	0	100%	0%	0%	6%	8	4
4 C6	T(24)	42	3	45 10	00%	1	2	-1	971	50	1021	70	107 -	37 -3.50%	1,107	23	53%	27	16	100%	24%	0%	13%	9	5
4 A1		54	1	55 10	00%	2	0	2	1842	33	1875	152	105	17 2.57%	1,872	34	29%	0	0	0%	0%	0%	4%	11	1
4 A2		61	0	61	0%	0	1	-1	1694	0	1694	41	100 -	59 -3.37%	1,835	28	38%	72	9	100%	36%	0%	5%	10	4
4 A3	T(24)	31	1	32 10	00%	0	1	-1	1064	12	1076	31	66 -	35 -3.15%	1,144	34	34%	62	8	100%	22%	3%	6%	4	4 1st VDG,2nd VDG,GMT
4 L1	T(24)	29	3	32 10	00%	0	0	0	540	25	565	32	45 -	13 -2.25%	607	19	63%	0	0	0%	16%	3%	22%	6	4 2nd VDG
4 L2	T(2)	46	5	51 10	00%	1	0	1	1214	65	1279	105	206 -10	)1 -7.32%	1,254	26	51%	0	0	0%	39%	0%	25%	10	4
4 L3	T(10)	55	7	62 10	00%	0	0	0	1116	96	1212	85	108 -2	23 -1.86%	1,313	20	58%	0	0	0%	27%	11%	15%	9	3
4 L4	T(20)	32	1	33 10	00%	0	0	0	1118	10	1128	82	158 -	76 -6.31%	1,257	35	45%	0	0	0%	18%	0%	9%	8	0 2nd VDG
4 L5	T(24)	36	5	41 10	00%	0	0	0	769	101	870	57	66	-9 -1.02%	892	21	63%	0	0	0%	24%	0%	20%	6	3
4 L6	T(3)	55	3	58 10	00%	2	0	2	1210	39	1249	192	128	5.40%	1,314	22	57%	0	0	0%	0%	0%	12%	13	5
		677	35	712 10	00%	12	8	4	17626	491	18117	1366	1594 -22	28 -1.24%	18,795	27	47%	43	54	100%	18%	2%	10%	134	52



## District Health Assessment for Multiple District 4 through December 2020

MIERNATIO	Clubs											Mem	bership				Member	Strength	1	Cancella	tion	Rep	orts	Finance	Le	eadership
	Status/ Number of Months n Status *	Active Clubs	Clubs in Status Quo			Clubs	Cancelled Clubs		Current Members In Active Clubs	Members	Current Total Members Count		YTD (ii Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
5M 1		51	0	51	0%	1	1	0	1701	0	1701	51	78	-27	-1.56%	1,780	33	20%	47	11	100%	22%	0%	2%	6	0
5M 2		66	0	66	0%	1	0	1	2257	0	2257	75	119	-44	-1.91%	2,341	34	23%	0	0	0%	18%	0%	3%	8	0
5M 3	T(24)	36	0	36	0%	0	2	-2	1060	0	1060	9	62	-53	-4.76%	1,126	29	33%	41	27	100%	56%	0%	0%	7	0 2nd VDG
5M 4		52	1	53	100%	0	0	0	1444	12	1456	32	64	-32	-2.15%	1,514	28	32%	0	0	0%	53%	11%	6%	7	1 GST
5M 5		38	2	40	100%	1	1	0	1298	29	1327	55	64	-9	-0.67%	1,359	34	33%	2	0	100%	30%	0%	5%	7	0
5M 6	T(1)	35	0	35	0%	0	0	0	1244	0	1244	46	100	-54	-4.16%	1,325	36	31%	0	0	0%	20%	0%	0%	5	0
5M 7		52	0	52	0%	1	1	0	1766	0	1766	67	110	-43	-2.38%	1,881	34	19%	48	9	100%	33%	0%	2%	6	0 GLT,GMT,GST
5M 8		75	0	75	0%	0	3	-3	2841	0	2841	87	208	-121	-4.09%	2,961	38	13%	8	35	100%	16%	0%	3%	7	0 2nd VDG
5M 9		64	0	64	0%	2	1	1	2053	0	2053	154	127	27	1.33%	2,103	32	25%	21	22	100%	17%	0%	3%	8	0
5M 10	T(16)	46	1	47	100%	1	0	1	1246	13	1259	169	121	48	3.96%	1,231	27	40%	0	0	0%	34%	0%	6%	8	3
5M 11		63	0	63	0%	0	0	0	1669	0	1669	28	74	-46	-2.68%	1,729	26	33%	0	0	0%	24%	3%	0%	10	0
5M 13	T(24)	50	0	50	0%	0	0	0	967	0	967	44	49	-5	-0.51%	969	19	60%	0	0	0%	22%	0%	2%	6	0 2nd VDG,GMT
		628	4	632	100%	7	9	-2	19546	54	19600	817	1176	-359	-1.80%	20,319	31	29%	25	104	100%	27%	1%	3%	85	4



# District Health Assessment for Multiple District 5 through December 2020

WIERIN	TIONAL	Clubs										Mem	bershi	ip			Member	Strength		Cancella	ition	Rej	oorts	Finance	Lo	eadership
	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count		YTD Drop	YTD NetGrowth I (includes Active and Status Quo)	(includes Active and	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
5 NE	T(24)	53	0	53	0%	1	0	1	1216	0	1216	75	46	29	2.44%	1,179	23	45%	0	0	0%	43%	0%	2%	7	0
5 NW	T(24)	41	1	42	100%	0	1	-1	1114	1	1115	62	60	2	0.18%	1,114	27	45%	39	14	100%	33%	0%	2%	6	2
5 SKN	T(24)	56	1	57	100%	0	1	-1	1076	19	1095	12	42	-30	-2.67%	1,162	19	58%	35	9	100%	40%	7%	7%	6	0 2nd VDG,GMT,GST
5 SKS		71	1	72	100%	0	1	-1	1479	19	1498	54	71	-17	-1.12%	1,543	21	63%	75	11	100%	33%	0%	3%	9	1
5 SE	T(23)	42	2	44	100%	1	0	1	1082	25	1107	33	53	-20	-1.77%	1,178	26	39%	0	0	0%	30%	16%	5%	7	0 GLT
5 SW	T(24)	31	2	33	100%	0	0	0	690	10	700	19	46	-27	-3.71%	750	22	55%	0	0	0%	27%	0%	6%	8	1
		294	7	301	100%	2	3	-1	6657	74	6731	255	318	-63	-0.93%	6,926	23	52%	49	34	100%	35%	4%	4%	43	4



# District Health Assessment for Multiple District 6 through December 2020

ATTE	WATIONAL	Clubs										Meml	pership				Member	Strength		Cancella	tion	Rej	oorts	Finance	Le	eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo	i	% Status Quo Clubs in Financia Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Neto YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
6 NE	T(24)	40	1	41	100%	0	2	-2	882	5	887	27	55	-28	-3.06%	943	22	54%	53	3	100%	44%	34%	5%	2	2
6 C	T(24)	26	2	28	100%	0	0	0	552	11	563	18	31	-13	-2.26%	590	21	79%	0	0	0%	43%	14%	11%	4	0 GST
6 SE	T(24)	24	0	24	0%	0	0	0	569	0	569	8	27	-19	-3.23%	593	24	46%	0	0	0%	46%	13%	0%	4	0 1st VDG,2nd VDG,GLT,GM
6 W	T(24)	28	0	28	0%	0	0	0	742	0	742	35	66	-31	-4.01%	798	27	46%	0	0	0%	14%	0%	0%	6	,GST 4
		118	3	121	100%	0	2	-2	2745	5 16	2761	88	179	-91	-3.19%	2,924	23	56%	53	3	100%	37%	17%	4%	16	6



# District Health Assessment for Multiple District 7 through December 2020

To the second	ERNATIONAL T	Clubs										Memb	ership				Member	Strength	Cancell	ation	Re	ports	Finance	Le	eadership
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financia Suspension	Clubs		Net	Members In Active Clubs	Members	Current Total Members Count	YTD Add	Net YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Members Cancelled Lost Club Due to Age Cancelled Clubs	% of Clubs Cancelled for I Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
7 L	T(24)	26	1	27	100%	0	0	0	692	16	708	17	55	-38	-5.09%	798	27	41%	0 0	0%	33%	0%	4%	5	0
71	T(24)	31	0	31	0%	0	0	0	680	0	680	15	46	-31	-4.36%	725	22	58%	0 0	0%	48%	0%	3%	8	0
70	T(24)	25	1	26	100%	0	0	0	573	8	581	13	33	-20	-3.33%	620	23	62%	0 0	0%	50%	0%	8%	5	0
7 N	T(24)	26	2	28	100%	0	0	0	547	31	578	19	26	-7	-1.20%	606	21	50%	0 0	0%	50%	0%	11%	7	0
		108	4	112	100%	0	0	0	2492	2 55	2547	64	160	-96	-3.63%	2,749	24	53%	0 0	0%	46%	0%	6%	25	0



# District Health Assessment for Multiple District 8 through December 2020

	WIERHATIONA	Clubs									Meml	bership				Member	Strength		Cancella	tion	Rej	oorts	Finance	Le	aders	nip	
	Status/ vistrict Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count		Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members		e Members ed Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numb of Regio Chair Record	Officers on Vacancies s **
8	L T(24)	21	0	21	0%	0	0	0	697	0	697	11	41	-30	-4.13%	722	33	29%	0	0	0%	29%	0%	0%	3	0	
8	I T(24)	22	3	25	5 100%	0	1	-1	476	53	529	9	69	-60	-10.19%	595	22	52%	93	28	100%	44%	28%	16%	0	-	2nd VDG,GLT,GMT .GST
8	O T(24)	20	5	25	100%	0	0	0	536	71	607	20	40	-20	-3.19%	646	27	48%	0	0	0%	52%	52%	24%	1		GLT,GMT,GST
8	<b>N</b> T(24)	36	0	36	6 0%	0	0	0	890	0	890	21	57	-36	-3.89%	947	25	50%	0	0	0%	42%	0%	0%	7	2	GST
8	s T(24)	35	1	36	100%	1	0	1	970	5	975	60	22	38	4.06%	975	28	36%	0	0	0%	47%	0%	8%	4	0	
_		134	9	143	3 100%	1	1	0	3569	129	3698	121	229	-108	-2.84%	3,885	28	43%	93	28	100%	43%	14%	9%	15	2	



# District Health Assessment for Multiple District 9 through December 2020

	FRIATIONAL	Clubs										Mem	bership				Member	Strength		Cancellat	tion	Rep	orts	Finance	Le	aders	hip
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Cancelled Clubs	Net	Members M In Active In Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD letGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	on Vacancies
9 EC		44	0	44	0%	0	0	0	1278	0	1278	24	69	-45	-3.40%	1,340	29	32%	0	0	0%	27%	0%	0%	6	3	2nd VDG
9 MC	T(24)	42	1	43	3 100%	0	0	0	936	1	937	20	35	-15	-1.58%	987	22	51%	0	0	0%	35%	12%	9%	0		DG,1st VDG,GLT,GMT ,GST
9 NC	T(24)	39	0	39	0%	0	0	0	903	0	903	9	47	-38	-4.04%	960	23	54%	0	0	0%	38%	18%	10%	0		2nd VDG,GMT,GST
9 NE		46	0	46	6 0%	0	0	0	1293	0	1293	41	85	-44	-3.29%	1,360	28	46%	0	0	0%	33%	0%	2%	9	3	
9 NV	T(24)	35	0	35	5 0%	0	1	-1	725	0	725	13	37	-24	-3.20%	768	21	49%	65	0	100%	51%	0%	3%	0		1st VDG,2nd VDG,GST
9 SE	T(24)	48	0	48	3 0%	0	0	0	1001	0	1001	35	57	-22	-2.15%	1,038	21	50%	0	0	0%	25%	2%	2%	7	0	
9 SW	,	50	1	51	100%	0	0	0	1286	19	1305	66	63	3	0.23%	1,357	26	51%	0	0	0%	25%	0%	2%	6		1st VDG,2nd VDG
		304	2	306	100%	0	1	-1	7422	20	7442	208	393	-185	-2.43%	7,810	24	47%	65	0	100%	33%	4%	4%	28	6	



## District Health Assessment for Multiple District 11 through December 2020

INTERN	ATIONAL				Clubs							Mem	bership	ı			Member	Strength		Cancellat	ion	Rep	oorts	Finance	Le	adership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs	Cancelled Clubs		Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (in	ncludes ctive and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Cancelle Club	e Members ed Lost Due to Cancelled N	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
11 A1	T(24)	34	1	35	100%	0	0	0	723	9	732	44	39	5	0.69%	745	21	60%	0	0	0%	23%	3%	6%	5	3
11 A2		38	0	38	0%	0	0	0	1293	0	1293	41	49	-8	-0.61%	1,314	34	32%	0	0	0%	21%	8%	0%	7	0
11 B1	T(24)	44	0	44	0%	0	0	0	1031	0	1031	37	89	-52	-4.80%	1,002	23	48%	0	0	0%	20%	2%	16%	10	3 2nd VDG
11 B2	T(24)	35	0	35	0%	0	0	0	872	0	872	16	71	-55	-5.93%	952	25	37%	0	0	0%	37%	0%	0%	4	0 2nd VDG
11 C1	T(24)	29	0	29	0%	0	0	0	706	0	706	15	43	-28	-3.81%	759	24	55%	0	0	0%	34%	0%	0%	5	0
11 C2	T(24)	34	0	34	0%	0	0	0	825	0	825	21	29	-8	-0.96%	866	24	50%	0	0	0%	29%	0%	3%	5	0
11 D1	T(24)	39	0	39	0%	0	0	0	1114	0	1114	42	70	-28	-2.45%	1,146	29	41%	0	0	0%	18%	3%	3%	6	7
11 D2	T(1)	44	2	46	100%	1	0	1	1235	40	1275	80	77	3	0.24%	1,288	28	46%	0	0	0%	22%	0%	4%	5	3 GST
11 E1	T(24)	38	3	41	100%	0	0	0	944	53	997	43	51	-8	-0.80%	1,028	25	44%	0	0	0%	24%	24%	15%	4	0 2nd VDG
11 E2	T(24)	28	0	28	0%	0	2	-2	731	0	731	30	32	-2	-0.27%	792	26	46%	44	0	100%	11%	0%	0%	4	0
		363	6	369	100%	1	2	-1	9474	102	9576	369	550	-181	-1.86%	9,892	26	46%	44	0	100%	24%	4%	5%	55	16



# District Health Assessment for Multiple District 12 through December 2020

· ·	MTERNATIONAL	Clubs								Memb	pership				Member	Strength		Cancellat	tion	Rep	oorts	Finance	Le	eadership		
	Status/ strict Number ame of Months in Status	s	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs		Net	Members In Active Clubs		Current Total Members Count	YTD Add	NetG YTD (incl Drop Activ	ludes re and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
12	L T(24)	33	3	36	100%	0	0	0	674	44	718	24	44	-20	-2.71%	760	20	56%	0	0	0%	44%	19%	14%	8	0
12	I T(24)	35	2	37	7 100%	0	0	0	862	25	887	40	68	-28	-3.06%	940	25	46%	0	0	0%	35%	0%	5%	0	0
12	O T(24)	37	0	37	7 0%	1	1	0	828	0	828	91	52	39	4.94%	841	22	65%	11	6	100%	27%	0%	0%	17	6
12	<b>N</b> T(24)	41	0	41	I 0%	0	0	0	879	0	879	47	55	-8	-0.90%	953	21	51%	0	0	0%	29%	0%	0%	7	0 2nd VDG
12	s T(24)	45	3	48	3 100%	0	0	0	1034	17	1051	43	46	-3	-0.28%	1,062	23	56%	0	0	0%	33%	25%	8%	8	4
_		191	8	199	9 100%	1	1	0	4277	86	4363	245	265	-20	-0.46%	4,556	23	55%	11	6	100%	34%	10%	6%	40	10



# District Health Assessment for Multiple District 13 through December 2020

COTERNATION IN				Clubs							Mem	bership				Member	Strength		Cancella	tion	Re	ports	Finance	L	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	,	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members		d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
13 OH1	53	0	5	3 0%	0	3	-3	1504	0	1504	22	81	-59	-3.77%	1,606	28	36%	81	25	100%	32%	0%	0%	8	0
13 OH2	57	0	5	7 0%	2	0	2	1741	0	1741	97	108	-11	-0.63%	1,787	31	32%	0	0	0%	5%	0%	0%	8	4
13 OH3	54	0	54	4 0%	0	1	-1	1388	0	1388	40	91	-51	-3.54%	1,457	26	48%	39	0	100%	39%	0%	0%	8	2 GMT
13 OH4	54	0	54	4 0%	0	2	-2	1422	0	1422	38	97	-59	-3.98%	1,517	26	35%	33	29	100%	0%	0%	4%	10	1 2nd VDG
13 OH5	50	1	5′	1 100%	0	1	-1	1356	12	1368	63	74	-11	-0.80%	1,438	27	31%	29	15	100%	31%	4%	10%	7	0 2nd VDG
13 OH6	57	0	57	7 0%	1	3	-2	1640	0	1640	56	100	-44	-2.61%	1,708	29	33%	57	35	100%	0%	0%	4%	9	2
13 OH7	51	2	5	3 100%	0	0	0	1286	65	1351	33	74	-41	-2.95%	1,373	25	53%	0	0	0%	30%	0%	9%	8	2
	376	3	379	9 100%	3	10	-7	10337	77	10414	349	625	-276	-2.58%	10,886	28	38%	55	104	100%	19%	1%	4%	58	11

# District Health Assessment for Multiple District 14 through December 2020

MIERI	ATIONAL			С	lubs							Meml	pership			Membei	Strength	1	Cancella	tion	Re	ports	Finance	Le	eadership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs in F		Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		YTD (include Drop Active ar		Months d Ago	Member	% of Clubs with less than 20 members		ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
14 A		64	1	65 1	00%	4	0	4	1479	19	1498	161	131 3	30 2.04%	1,470	23	51%	0	0	0%	35%	8%	9%	9	0 GST
14 B	T(24)	31	2	33 1	00%	0	0	0	715	29	744	21	38 -1	17 -2.23%	772	23	48%	0	0	0%	33%	0%	9%	5	0 2nd VDG
14 C	T(19)	43	2	45 1	00%	0	0	0	1144	28	1172	32	64 -3	32 -2.66%	1,238	27	42%	0	0	0%	22%	7%	7%	8	0 2nd VDG
14 D		44	0	44	0%	0	2	-2	1306	0	1306	36	<b>52</b> -1	l6 -1.21%	1,344	30	32%	40	18	100%	14%	0%	0%	9	0
14 E	T(24)	33	1	34 1	00%	0	0	0	791	8	799	40	38	2 0.25%	814	24	47%	0	0	0%	21%	0%	3%	3	0
14 F	T(24)	41	0	41	0%	0	1	-1	1094	0	1094	30	46 -1	16 -1.44%	1,088	27	34%	72	7	100%	39%	0%	0%	6	4 2nd VDG
14 G		58	0	58	0%	2	1	1	1646	0	1646	104	66 3	38 2.36%	1,598	28	34%	72	10	100%	0%	0%	3%	10	0 2nd VDG
14 H	T(24)	28	1	29 1	00%	0	0	0	777	20	797	12	19	-7 -0.87%	810	28	38%	0	0	0%	45%	0%	3%	0	0 1st VDG
14 J	T(24)	25	2	27 1	00%	0	1	-1	713	32	745	19	71 -5	52 -6.52%	810	29	44%	68	30	100%	44%	0%	7%	8	0 1st VDG,2nd VDG
14 K	T(24)	31	0	31	0%	0	2	-2	769	0	769	14	45 -3	31 -3.88%	818	25	52%	7	19	100%	29%	6%	3%	7	0
14 L	T(24)	39	0	39	0%	1	0	1	972	0	972	52	58	-6 -0.61%	1,013	25	49%	0	0	0%	28%	0%	3%	6	0 2nd VDG
14 M	T(24)	42	3	45 1	00%	1	0	1	1033	33	1066	56	52	4 0.38%	1,086	25	38%	0	0	0%	36%	4%	9%	4	3
14 N	T(24)	37	0	37	0%	0	0	0	934	0	934	39	32	7 0.76%	943	25	41%	0	0	0%	19%	0%	3%	8	0 2nd VDG
14 P	T(24)	39	0	39	0%	0	0	0	1027	0	1027	28	<b>38</b> -1	10 -0.96%	1,100	26	31%	0	0	0%	21%	0%	0%	8	1 2nd VDG
14 T	T(1)	41	3	44 1	00%	0	0	0	1248	35	1283	30	69 -3	39 -2.95%	1,344	30	14%	0	0	0%	16%	2%	7%	5	0
14 U	T(24)	31	0	31	0%	0	0	0	925	0	925	17	67 -5	50 -5.13%	981	30	26%	0	0	0%	39%	0%	10%	6	3
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# District Health Assessment for Multiple District 14 through December 2020

To the second	ERNATIONAL				Clubs							Meml	pership				Member	Strength		Cancellat	tion	Rej	ports	Finance	Le	eadership	<u>,                                      </u>
	Status/ rict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs			YTD Add	NetG YTD (inc Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago		% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	Officers Vacancies
14 W	T(24)	31	0	31	0%	0	0	0	639	0	639	26	23	3	0.47%	649	21	52%	0	0	0%	35%	0%	0%	12	0 GS1	г
		658	15	673	100%	8	7	1	17212	204	17416	717	909	-192	-1.09%	17,878	26	39%	44	84	100%	27%	2%	5%	114	11	



# District Health Assessment for Multiple District 16 through December 2020

MIERMATIONIA				Clubs							Meml	bership				Member	Strength	_	Cancella	tion	Re	ports	Finance	Le	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Members In Active		Current Total Members Count		Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancello Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
16 N	56	2	58	100%	0	2	-2	1264	31	1295	21	62	-41	-3.07%	1,382	23	52%	9	19	100%	41%	2%	9%	8	1
16 J	58	0	58	0%	0	1	-1	1440	0	1440	91	81	10	0.70%	1,478	25	45%	20	0	100%	3%	0%	7%	12	0
16 L	57	0	57	0%	1	3	-2	1430	0	1430	100	80	20	1.42%	1,509	25	49%	61	9	100%	30%	4%	4%	7	0
	171	2	173	100%	1	6	-5	4134	¥ 31	4165	212	223	-11	-0.26%	4,369	24	49%	36	28	100%	25%	2%	6%	27	1



# District Health Assessment for Multiple District 17 through December 2020

CHIERNATIONIS!				Clubs							Meml	bership				Member	Strength	_	Cancella	tion	Re	ports	Finance	L(	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs	Cancelled Clubs	Net	Members In Active Clubs		Current Total Members Count		Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancell Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
17 K	72	0	72	0%	0	0	0	1308	0	1308	36	73	-37	-2.75%	1,368	18	61%	0	0	0%	0%	0%	0%	12	4
17 A 17 N	74 72		74 72		0	1	-1 0	1519 1454		1519 1454	54 81	93 72	-39 9	-2.50% 0.62%	1,672 1,495		62% 60%	27	8	100% 0%	32% 29%	0% 0%	0% <b>4</b> %	10	4 0 2nd VDG
		·		0 70		·	·	1404	•	1404	0.	-	J	0.0270	1,400		00 70		· ·	<b>3</b> 70	2070	<b>3</b> 70	1,0	"	•
	218	0	218	0%	0	1	-1	4281	0	4281	171	238	-67	-1.54%	4,535	20	61%	27	8	100%	21%	0%	1%	35	8



## District Health Assessment for Multiple District 18 through December 2020

CM)	FRIATIONAL				Clubs							Meml	pership				Member	Strength	Cancell	ation	Re	ports	Finance	Le	eadership
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial	Clubs	Cancelled Clubs	Net	Members In Active Clubs	Members	Current Total Members Count		NetG YTD (incl Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Members Cancelled Lost Club Due to Age Cancelled Clubs	% of Clubs Cancelled for I Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
18 L	T(24)	43	2	45	100%	0	0	0	1174	32	1206	32	51	-19	-1.55%	1,217	27	38%	0 0	0%	38%	18%	9%	7	1
18 I	T(24)	54	1	55	100%	2	0	2	1113	2	1115	133	112	21	1.92%	1,140	21	55%	0 0	0%	20%	0%	4%	10	0
18 O	T(24)	47	2	49	100%	2	1	1	1011	22	1033	65	51	14	1.37%	1,059	22	55%	84 9	100%	49%	31%	14%	8	0
18 N	T(24)	50	6	56	100%	0	2	-2	1130	39	1169	61	75	-14	-1.18%	1,212	23	63%	60 9	100%	13%	4%	11%	19	0
		194	11	205	100%	4	3	1	4428	95	4523	291	289	2	0.04%	4,628	23	53%	68 18	100%	29%	12%	9%	44	1



# District Health Assessment for Multiple District 20 through December 2020

WIERNATIONS.				Clubs							Meml	bership				Member	Strength		Cancella	tion	Re	ports	Finance	L	eadership
Status/ District Number Name of Months in Status *		Clubs in Status Quo			Clubs		Net	Current Members I In Active Clubs	Members	Current Total Members Count		NetG YTD (inc Drop Activ	ludes ve and A	YTD etGrowth% (includes Active and tatus Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
20 N	48	0	48	3 0%	1	0	1	1256	0	1256	70	84	-14	-1.10%	1,234	26	31%	0	0	0%	27%	2%	0%	10	0
20 E1	39	1	40	100%	1	0	1	1294	11	1305	65	60	5	0.38%	1,311	33	23%	0	0	0%	25%	0%	3%	10	5 2nd VDG
<b>20 E2</b> T(24)	35	0	35	0%	1	1	0	900	0	900	56	44	12	1.35%	892	26	40%	32	7	100%	0%	0%	3%	7	4
20 W	51	0	51	0%	0	1	-1	1403	0	1403	34	80	-46	-3.17%	1,488	28	31%	59	22	100%	29%	8%	2%	8	3
<b>20 Y</b> T(9)	50	0	50	0%	0	1	-1	1194	0	1194	35	39	-4	-0.33%	1,216	24	48%	66	0	100%	34%	0%	4%	7	0
20 O	50	1	51	100%	0	1	-1	1355	7	1362	43	75	-32	-2.30%	1,423	27	37%	66	6	100%	16%	4%	6%	5	4
<b>20 R1</b> T(24)	29	3	32	2 100%	0	0	0	757	18	775	18	48	-30	-3.73%	818	26	41%	0	0	0%	28%	13%	13%	3	0 2nd VDG
<b>20 R2</b> T(24)	37	4	41	100%	0	1	-1	944	57	1001	55	78	-23	-2.25%	1,027	26	56%	36	25	100%	17%	10%	20%	9	4
20 K1	70	7	77	100%	1	0	1	1851	99	1950	117	95	22	1.14%	1,983	26	35%	0	0	0%	25%	9%	21%	16	8
<b>20 K2</b> T(24)	32	3	35	5 100%	0	0	0	1095	19	1114	39	72	-33	-2.88%	1,170	34	31%	0	0	0%	26%	6%	14%	7	0
20 S	44	2	46	5 100%	1	0	1	1250	37	1287	40	77	-37	-2.79%	1,331	28	41%	0	0	0%	22%	0%	13%	5	0 2nd VDG
	485	21	506	100%	5	5	0	13299	248	13547	572	752	-180	-1.31%	13,893	28	38%	52	60	100%	23%	5%	9%	87	28



# District Health Assessment for Multiple District 21 through December 2020

To the second	WERNATIONAL T				Clubs							Meml	bership				Member	Strength		Cancellat	tion	Rej	ports	Finance	Le	eadership	
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	Neto YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies
21 N	1	58	2	60	50%	3	0	3	1528	26	1554	173	139	34	2.24%	1,421	26	48%	0	0	0%	0%	0%	8%	12	5 GST	
21 8	T(6)	50	0	50	0%	0	0	0	1166	0	1166	110	133	-23	-1.93%	1,304	23	48%	0	0	0%	12%	0%	6%	10	4	
		108	2	110	50%	3	0	3	2694	26	2720	283	272	11	0.41%	2,725	25	48%	0	0	0%	5%	0%	7%	22	9	



# District Health Assessment for Multiple District 22 through December 2020

· ·	WIERWATIONAL TO				Clubs							Meml	pership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadership	
	Status/ strict Number ame of Months in Status *		Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs		Net	Members In Active Clubs		Current Total Members Count		Net C YTD (inc Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		strict icers ancies **
22	<b>A</b> T(24)	26	0	26	0%	0	0	0	645	0	645	24	33	-9	-1.38%	670	25	50%	0	0	0%	38%	4%	12%	4	0 2nd VD0	3
22	В	45	0	45	0%	0	0	0	1284	0	1284	26	42	-16	-1.23%	1,273	29	38%	0	0	0%	24%	2%	7%	9	0 2nd VD0	3
22	<b>C</b> T(6)	43	3	46	100%	0	0	0	1195	17	1212	17	58	-41	-3.27%	1,294	28	48%	0	0	0%	11%	9%	15%	8	3	
22	<b>D</b> T(7)	35	1	36	100%	0	0	0	1187	11	1198	58	74	-16	-1.32%	1,250	34	33%	0	0	0%	8%	3%	3%	6	0	
22	w	55	0	55	0%	0	2	-2	1733	0	1733	63	129	-66	-3.67%	1,845	32	29%	61	7	100%	24%	0%	5%	12	4	
		204	4	208	100%	0	2	-2	6044	28	6072	188	336	-148	-2.38%	6,332	30	38%	61	7	100%	20%	3%	8%	39	7	



# District Health Assessment for Multiple District 23 through December 2020

WERNATION NO.				Clubs							Meml	bership	)			Member	Strength	_	Cancella	tion	Re	ports	Finance	Le	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	i	% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current ( Members M In Active II Clubs		Current Total Members Count	YTD Add	YTD ( Drop A	includes ctive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
23 A	49	0	49	0%	0	0	0	1279	0	1279	25	43	-18	-1.39%	1,341	26	47%	0	0	0%	16%	4%	2%	15	0
23 B	53	0	53	0%	0	0	0	1737	0	1737	75	77	-2	-0.12%	1,727	33	28%	0	0	0%	21%	6%	6%	7	0
23 C	56	0	56	0%	0	0	0	1620	0	1620	50	138	-88	-5.15%	1,673	29	34%	0	0	0%	4%	0%	7%	12	4
	158	0	158	0%	0	0	0	4636	0	4636	150	258	-108	-2.28%	4,741	29	36%	0	0	0%	13%	3%	5%	34	4



# District Health Assessment for Multiple District 24 through December 2020

4	WIERWATIONAL TO				Clubs							Memb	pership				Member	Strength		Cancella	tion	Re	ports	Finance	Le	adership	
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members M In Active I Clubs		Current Total Members Count	YTD Add	Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelle Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number Distr of Offic Region Vacan Chairs ** Recorded	ers
24	С	65	0	65	0%	0	3	-3	1409	0	1409	63	115	-52	-3.56%	1,512	22	57%	55	35	100%	25%	14%	2%	13	4	
24	I	91	1	92	100%	0	0	0	2049	10	2059	52	89	-37	-1.77%	2,183	23	57%	0	0	0%	30%	2%	2%	13	6 2nd VDG	
24	L	90	4	94	100%	0	1	-1	2498	40	2538	95	151	-56	-2.16%	2,650	28	48%	66	0	100%	21%	6%	11%	18	0	
		246		054	4000/				5050		C00C	240	255	445	0.200/	0.245		=00/			1000/	0=0/	=0/	=0/	<del>                                     </del>	40	—
		246	5	251	100%	U	4	-4	5956	50	6006	210	355	-145	-2.36%	6,345	24	53%	58	35	100%	25%	7%	5%	44	10	



# District Health Assessment for Multiple District 25 through December 2020

Í	MTERNATIONAL				Clubs							Mem	bership				Member	Strength	l	Cancella	tion	Rep	oorts	Finance	Le	eadership
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs		Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members		e Members ed Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
25	<b>A</b> T(7)	48	1	49	9 100%	0	1	-1	1210	12	1222	26	47	-21	-1.69%	1,285	25	35%	37	0	100%	0%	0%	8%	9	0
25	B T(24)	49	0	49	9 0%	0	0	0	1126	0	1126	47	77	-30	-2.60%	1,214	23	45%	0	0	0%	24%	12%	4%	6	0
25	С	54	1	5	5 100%	0	0	0	1345	23	1368	38	91	-53	-3.73%	1,457	25	53%	0	0	0%	7%	2%	2%	6	0
25	D T(24)	40	1	4′	1 100%	0	0	0	1185	13	1198	50	44	6	0.50%	1,235	30	44%	0	0	0%	24%	10%	5%	6	2 1st VDG,2nd VDG
25	E	60	0	60	0%	1	2	-1	1330	0	1330	68	112	-44	-3.20%	1,391	22	50%	33	19	100%	20%	0%	5%	14	0
25	F	60	0	60	0%	0	0	0	1440	0	1440	24	91	-67	-4.45%	1,519	24	43%	0	0	0%	30%	0%	2%	0	0
25	G	50	0	50	0%	0	0	0	1298	0	1298	51	76	-25	-1.89%	1,362	26	40%	0	0	0%	16%	0%	2%	6	0 2nd VDG,GMT
_		361	3	364	4 100%	1	3	-2	8934	48	8982	304	538	-234	-2.54%	9,463	25	45%	34	19	100%	18%	3%	4%	47	2



# District Health Assessment for Multiple District 26 through December 2020

INTERN	ATIONAL				Clubs							Meml	bership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs		Current Total Members Count	YTD Add	Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Averag Cancelle Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
26 M1	T(24)	38	1	39	100%	0	0	0	1040	6	1046	21	34	-13	-1.23%	1,059	27	46%	0	0	0%	51%	18%	8%	8	0
26 M2	T(9)	38	0	38	0%	0	1	-1	1203	0	1203	31	46	-15	-1.23%	1,288	32	34%	41	0	100%	18%	0%	5%	8	0
26 M3	T(20)	53	2	55	100%	0	0	0	1185	20	1205	37	48	-11	-0.90%	1,214	22	49%	0	0	0%	42%	0%	7%	8	0 2nd VDG
26 M4	T(19)	52	3	55	100%	0	1	-1	1117	29	1146	26	80	-54	-4.50%	1,230	21	49%	45	12	100%	49%	13%	7%	7	0 2nd VDG
26 M5	T(24)	43	3	46	100%	0	2	-2	970	51	1021	28	65	-37	-3.50%	1,093	23	46%	66	11	100%	35%	0%	9%	4	0
26 M6	T(24)	39	1	40	100%	0	0	0	837	23	860	44	60	-16	-1.83%	898	21	45%	0	0	0%	28%	23%	13%	6	0
26 M7		36	0	36	6 0%	0	1	-1	1322	0	1322	29	38	-9	-0.68%	1,367	37	42%	82	8	100%	50%	0%	3%	0	0 2nd VDG
		299	10	309	100%	0	5	-5	7674	129	7803	216	371	-155	-1.95%	8,149	26	45%	60	31	100%	39%	7%	7%	41	0



# District Health Assessment for Multiple District 27 through December 2020

MERMATIONA				Clubs							Memb	pership				Member	Strength	1	Cancellat	tion	Rep	oorts	Finance	Le	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		NetO YTD (inc Drop Acti	cludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
27 A1	51	1	52	100%	0	0	0	1836	4	1840	100	80	20	1.10%	1,872	36	27%	0	0	0%	21%	0%	4%	10	0
27 A2	41	0	41	0%	0	0	0	1385	0	1385	55	77	-22	-1.56%	1,417	34	22%	0	0	0%	15%	0%	0%	8	5
27 B1	63	0	63	0%	0	1	-1	1846	0	1846	88	92	-4	-0.22%	1,891	29	35%	3	0	100%	0%	0%	0%	11	0
27 B2	65	1	66	100%	0	0	0	2102	16	2118	41	102	-61	-2.80%	2,203	32	27%	0	0	0%	29%	0%	6%	8	0 2nd VDG
27 C1	50	2	52	100%	0	0	0	1380	22	1402	42	60	-18	-1.27%	1,450	28	27%	0	0	0%	29%	0%	4%	10	1
27 C2	41	0	41	0%	2	0	2	1350	0	1350	121	67	54	4.17%	1,307	33	27%	0	0	0%	22%	0%	2%	8	0 2nd VDG
27 D1	58	0	58	0%	0	0	0	2052	0	2052	39	93	-54	-2.56%	2,151	35	24%	0	0	0%	2%	0%	5%	12	0
27 D2	48	0	48	0%	0	0	0	1532	0	1532	53	88	-35	-2.23%	1,607	32	27%	0	0	0%	33%	0%	6%	9	5
27 E1	45	0	45	0%	0	0	0	1516	0	1516	38	86	-48	-3.07%	1,623	34	20%	0	0	0%	38%	2%	2%	7	2 2nd VDG
27 E2	45	0	45	0%	0	0	0	1609	0	1609	43	67	-24	-1.47%	1,651	36	27%	0	0	0%	22%	0%	0%	1	7 2nd VDG
	507	4	511	100%	2	1	1	16608	3 42	16650	620	812	-192	-1.14%	17,172	33	27%	3	0	100%	20%	0%	3%	84	20



# District Health Assessment for Multiple District 28 through December 2020

7	WERNATIONAL	Clubs										Memb	ership				Member	Strength		Cancellat	tion	Rep	oorts	Finance	Le	eadership	
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	Net YTD (in Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers /acancies **
28 (	J T(24)	27	1	28	100%	0	0	0	436	13	449	3	18	-15	-3.23%	476	16	75%	0	0	0%	32%	0%	4%	6	0	
28	T(24)	24	2	26	100%	0	0	0	510	31	541	8	33	-25	-4.42%	593	21	50%	0	0	0%	42%	0%	8%	1	0	
		51	3	54	100%	0	0	0	946	44	990	11	51	-40	-3.88%	1,069	19	63%	0	0	0%	37%	0%	6%	7	0	



## District Health Assessment for Multiple District 29 through December 2020

(M)	PNATIONAL				Clubs							Memb	pership				Member	Strength		Cancella	tion	Re	oorts	Finance	Le	eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Averag Cancelle Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
29 L	T(17)	53	1	54	100%	0	0	0	1167	6	1173	50	71	-21	-1.76%	1,229	22	57%	0	0	0%	2%	6%	6%	7	0
29 C	T(24)	56	1	57	100%	1	0	1	1112	12	1124	62	44	18	1.63%	1,121	20	54%	0	0	0%	0%	0%	7%	9	1 1st VDG
29 I		56	0	56	0%	0	0	0	1537	0	1537	72	47	25	1.65%	1,523	27	32%	0	0	0%	36%	0%	4%	9	0
		165	2	167	100%	1	0	1	3816	18	3834	184	162	22	0.58%	3,873	23	48%	0	0	0%	13%	2%	5%	25	1



# District Health Assessment for Multiple District 30 through December 2020

•	MTERNATIONAL P				Clubs							Memb	bership	)			Member	Strength		Cancella	tion	Rep	orts	Finance	Le	eadersh	nip
	Status/ strict Number ame of Months in Status *	Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	YTD (i	includes ctive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	
30	<b>M</b> T(24)	48	0	48	0%	0	3	-3	895	0	895	37	55	-18	-1.97%	991	19	58%	51	0	100%	38%	0%	6%	11	0	
30	<b>s</b> T(24)	40	4	44	100%	0	1	-1	825	92	917	27	54	-27	-2.86%	983	21	57%	78	2	100%	43%	14%	9%	8	,	2nd ∕DG,GLT,GMT GST
		88	4	92	100%	0	4	-4	1720	92	1812	64	109	-45	-2.42%	1,974	21	58%	57	2	100%	40%	7%	8%	19	0	



# District Health Assessment for Multiple District 31 through December 2020

To the second	ERNATIONAL	Clubs										Mem	bership				Member	Strength		Cancella	ition	Re	oorts	Finance	Le	eadership
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Neto YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
31 L	T(24)	56	1	57	100%	0	1	-1	958	8	966	17	58	-41	-4.07%	1,089	17	70%	52	0	100%	47%	12%	5%	10	2
31 I	T(24)	52	0	52	2 0%	0	1	-1	1033	0	1033	37	77	-40	-3.73%	1,120	20	60%	62	10	100%	27%	0%	2%	7	0
31 0	T(24)	54	0	54	0%	1	0	1	1109	0	1109	72	60	12	1.09%	1,130	21	56%	0	0	0%	19%	2%	0%	11	0 GLT,GMT,GST
31 N	T(24)	53	3	56	100%	0	1	-1	1005	24	1029	32	49	-17	-1.63%	1,096	19	71%	35	0	100%	41%	2%	11%	10	4
31 S	T(24)	48	3	51	100%	0	0	0	934	45	979	29	66	-37	-3.64%	1,041	19	61%	0	0	0%	29%	8%	10%	12	7 2nd VDG,GMT
		263	7	270	100%	1	3	-2	5039	77	5116	187	310	-123	-2.35%	5,476	19	64%	50	10	100%	33%	5%	6%	50	13



# District Health Assessment for Multiple District 32 through December 2020

CHIERNATIONIS!	Clubs										Meml	bership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs		Net	Current Members In Active Clubs	Members		YTD Add	Net YTD (in Drop Act	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies **
32 C	60	1	61	100%	0	0	0	1373	5	1378	52	80	-28	-1.99%	1,450	23	49%	0	0	0%	21%	0%	2%	8	0	
32 S	64	2	66	5 100%	1	2	-1	1638	32	1670	103	143	-40	-2.34%	1,808	26	53%	51	10	100%	27%	2%	11%	9	0 GLT	
	124	3	127	100%	1	2	-1	3011	37	3048	155	223	-68	-2.18%	3,258	25	51%	51	10	100%	24%	1%	6%	17	0	



## District Health Assessment for Multiple District 33 through December 2020

To the second	ERNATIONAL PROPERTY OF THE PRO				Clubs							Meml	bership				Member	Strength	1	Cancella	tion	Rej	oorts	Finance	Le	eadersl	nip
	Status/ rict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspension	Clubs I	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numb of Regio Chair Record	Officers n Vacancies
33 Y	T(24)	35	1	36	100%	0	0	0	866	2	868	12	56	-44	-4.82%	952	25	47%	0	0	0%	36%	3%	3%	11		?nd /DG,GLT,GMT GST
33 A		46	0	46	0%	0	0	0	1317	0	1317	16	62	-46	-3.37%	1,378	29	35%	0	0	0%	35%	4%	2%	8	4	
33 N	T(20)	39	1	40	100%	0	0	0	1154	21	1175	18	53	-35	-2.89%	1,229	30	35%	0	0	0%	30%	13%	10%	7	0	
33 K		47	0	47	0%	0	0	0	1672	0	1672	60	92	-32	-1.88%	1,749	36	28%	0	0	0%	19%	4%	6%	10	5	
33 S		48	0	48	0%	1	1	0	1602	0	1602	78	92	-14	-0.87%	1,645	33	29%	13	1	100%	23%	4%	4%	14	4	
		215	2	217	100%	1	1	0	6611	23	6634	184	355	-171	-2.51%	6,953	31	34%	13	1	100%	28%	6%	5%	50	13	



# District Health Assessment for Multiple District 34 through December 2020

AVIERNIA.	TONAL				Clubs							Meml	bership				Member	Strength	1	Cancella	tion	Rep	oorts	Finance	Le	eadership
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs i Financial uspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	YTD (included) Drop Active	rowth N udes e and	YTD letGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
34 A	T(24)	42	3	45	100%	1	1	0	1043	42	1085	109	94	15	1.40%	1,072	25	56%	6	4	100%	33%	2%	13%	12	4
34 B 34 C	T(24)	33 37	3		100% 100%	0	2	-2 0	696 1034		741 1056	50 55	69 50	-19 5	-2.50% 0.48%	742 1,099	21 28	51% 48%	86	22 0	100% 100%	19% 33%	0% 5%	11% 13%	10 11	2 2nd VDG 0 2nd VDG,GST
		112	10	122	100%	2	4	-2	2773	109	2882	214	213	1	0.03%	2,913	26	52%	45	26	100%	29%	2%	12%	33	6



# District Health Assessment for Multiple District 35 through December 2020

To the second	PNATIONAL	Clubs										Meml	bership				Member	Strength	Cancell	ation	Re	ports	Finance	Le	eadership
	Status/ ict Number e of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financia Suspension	Clubs I		Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	NetG YTD (incl Drop Activ	ludes /e and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Members Cancelled Lost Club Due to Age Cancelle Clubs	Cancelled	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
35 L	T(19)	60	0	60	0%	1	0	1	1139	0	1139	137	75	62	5.76%	1,162	19	63%	0 (	0%	28%	0%	0%	11	4
35 I	T(8)	47	0	47	0%	0	0	0	1191	0	1191	78	114	-36	-2.93%	1,243	25	45%	0 (	0%	9%	0%	0%	8	0
35 O	T(10)	53	0	53	0%	2	1	1	1223	0	1223	169	127	42	3.56%	1,227	23	51%	19 13	100%	28%	0%	2%	9	0
35 N		55	1	56	100%	0	2	-2	1251	10	1261	151	118	33	2.69%	1,373	23	48%	42 12	100%	16%	4%	7%	12	2
		215	1	216	100%	3	3	0	4804	10	4814	535	434	101	2.14%	5,005	22	52%	34 25	100%	21%	1%	2%	40	6



# District Health Assessment for Multiple District 36 through December 2020

TATER	WATIONAL	Clubs										Mem	bership				Member	Strength		Cancella	tion	Re	ports	Finance	Le	eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs I	Cancelled Clubs	Net	Members In Active Clubs		Current Total Members Count	YTD Add	YTD (ii Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelle Club Age	Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
36 O	T(24)	36	0	36	0%	0	1	-1	875	0	875	49	100	-51	-5.51%	937	24	53%	28	29	100%	17%	6%	3%	6	0
36 R	T(24)	31	2	33	100%	0	1	-1	696	13	709	18	53	-35	-4.70%	759	22	61%	19	16	100%	30%	6%	6%	0	0 2nd VDG
36 E	T(24)	32	1	33	100%	0	0	0	671	15	686	37	37	0	0.00%	703	21	55%	0	0	0%	24%	0%	3%	6	1
36 G	T(24)	30	0	30	0%	0	0	0	782	0	782	29	55	-26	-3.22%	843	26	53%	0	0	0%	0%	0%	0%	7	1 2nd VDG,GLT,GST
		129	3	132	100%	0	2	-2	3024	28	3052	133	245	-112	-3.54%	3,242	24	55%	24	45	100%	18%	3%	3%	19	2



# District Health Assessment for Multiple District 38 through December 2020

CANTE	PWATIONAL	Clubs										Meml	bership				Member	Strength	Cancell	ation	Re	ports	Finance	L(	eadersh	nip
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financia uspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Members Cancelled Lost Club Due to Age Cancelle Clubs	s % of Clubs Cancelled for d Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numbe of Region Chairs Record	Officers n Vacancies s **
38 L	T(24)	38	0	38	0%	0	0	0	799	0	799	14	37	-23	-2.80%	835	21	45%	0 0	0%	58%	21%	0%	6	٠ ١	2nd VDG,GLT,GMT
38 I	T(24)	33	0	33	0%	0	2	-2	797	0	797	21	57	-36	-4.32%	851	24	52%	61 10	100%	21%	0%	0%	7	,	GST Ist VDG
38 O	T(24)	24	0	24	0%	0	1	-1	758	0	758	20	44	-24	-3.07%	789	32	42%	55 8	100%	29%	0%	0%	5	0	
38 N	T(24)	29	0	29	0%	0	0	0	715	0	715	21	20	1	0.14%	734	25	55%	0 0	0%	38%	7%	3%	5	0	
		124	0	124	0%	0	3	-3	3069	0	3069	76	158	-82	-2.60%	3,209	25	48%	59 18	100%	38%	8%	1%	23	1	



## District Health Assessment for Multiple District 39 through December 2020

7	WERNATIONAL T	Clubs										Meml	pership				Member	Strength		Cancellat	tion	Rep	oorts	Finance	Le	eadership	
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies
39 \	<b>V</b> T(24)	34	1	35	100%	0	0	0	839	0	839	26	70	-44	-4.98%	874	25	46%	0	0	0%	29%	3%	9%	6	1	
39 [	T(24)	23	0	23	0%	1	0	1	402	0	402	31	27	4	1.01%	418	17	70%	0	0	0%	57%	0%	17%	6	0	
_		57	1	58	100%	1	0	1	1241	0	1241	57	97	-40	-3.12%	1,292	22	55%	0	0	0%	40%	2%	12%	12	1	<u> </u>



# District Health Assessment for Multiple District 40 through December 2020

TATE	WATIONAL				Clubs							Meml	bership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadersh	ip
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs		Net	Members In Active Clubs		Current Total Members Count	YTD Add	NetG YTD (incl Drop Activ	ludes re and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Averag Cancelle Club Age	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numbe of Region Chairs Recorde	Officers Vacancies
40 N	T(24)	24	2	26	100%	0	0	0	480	6	486	22	20	2	0.41%	497	20	58%	0	0	0%	42%	4%	8%	7	1 G	ST
40 S	T(24)	26	0	26	0%	0	0	0	431	0	431	11	29	-18	-4.01%	463	17	65%	0	0	0%	35%	0%	0%	8	0 2	nd VDG
		50	2	52	100%	0	0	0	911	6	917	33	49	-16	-1.71%	960	18	62%	0	0	0%	38%	2%	4%	15	1	



# District Health Assessment for Multiple District 43 through December 2020

CAPTER MATIONAL P				Clubs							Mem	bership				Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs		Net	Current Members In Active Clubs	Members		YTD Add	YTD (i Drop Ad	ncludes ctive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers /acancies **
District 43 K	67	3	70	100%	0	0	0	1847	55	1902	51	103	-52	-2.66%	2,050	28	39%	0	0	0%	36%	3%	9%	9	4	
43 Y	83	5	88	100%	0	1	-1	1816	60	1876	48	105	-57	-2.95%	1,941	22	56%	57	7	100%	44%	9%	8%	11	4	
	150	8	158	100%	0	1	-1	3663	115	3778	99	208	-109	-2.80%	3,991	25	48%	57	7	100%	41%	6%	8%	20	8	



## District Health Assessment for Multiple District 44 through December 2020

•	WIERNATIONAL TO				Clubs							Meml	bership				Member	Strength		Cancella	tion	Rej	ports	Finance	L(	eadersh	ip
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numbe of Regior Chairs Recorde	Officers 1 Vacancies 2 **
44	<b>N</b> T(24)	43	0	43	0%	0	0	0	1054	0	1054	47	87	-40	-3.66%	1,071	25	47%	0	0	0%	21%	2%	5%	6	0 2	nd VDG
44	H T(23)	39	0	39	0%	0	0	0	1182	0	1182	51	47	4	0.34%	1,193	30	44%	0	0	0%	23%	10%	10%	7	0	
		82	0	82	0%	0	0	0	2236	0	2236	98	134	-36	-1.58%	2,264	27	45%	0	0	0%	22%	6%	7%	13	0	



## District Health Assessment for Multiple District 49 through December 2020

THE	WATIONAL	Clubs										Meml	bershi	ip			Member	Strength		Cancella	tion	Rep	oorts	Finance	Le	eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members M In Active I Clubs		Current Total Members Count		YTD Drop	(includes Active and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
49 A	T(24)	29	7	36	100%	0	0	0	932	208	1140	63	137	-74	-6.10%	1,190	32	25%	0	0	0%	22%	8%	28%	2	0 GLT,GMT,GST
49 B	T(24)	20	0	20	0%	0	1	-1	629	0	629	41	49	-8	-1.26%	679	31	5%	13	25	100%	30%	0%	20%	6	0 GST
		49	7	56	100%	0	1	-1	1561	208	1769	104	186	-82	-4.43%	1,869	36	18%	13	25	100%	25%	5%	25%	8	0



# District Health Assessment for Multiple District 51 through December 2020

TATE	WATIONAL			Clu					Memb	pership				Member	Strength	_	Cancella	tion	Re	ports	Finance	Le	adership			
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs Q Cl in Fir	tatus Ne luo Clu ubs nancial ension			Net	Members M In Active In Clubs		Current Total Members Count	YTD Add	Neto YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
51 O		42	5	47 10	0%	0	0	0	1410	114	1524	60	85	-25	-1.61%	1,585	34	26%	0	0	0%	9%	6%	26%	9	4
51 E	T(24)	28	4	32 10	0%	0	0	0	606	47	653	25	93	-68	-9.43%	702	22	56%	0	0	0%	9%	0%	34%	6	1
51 C	T(24)	27	1	28 10	0%	0	0	0	804	25	829	42	43	-1	-0.12%	839	30	29%	0	0	0%	21%	0%	7%	7	0
		97	10	107 10	0%	0	0	0	2820	186	3006	127	221	-94	-3.03%	3,126	31	36%	0	0	0%	12%	3%	23%	22	5



# District Health Assessment for Multiple District 60 through December 2020

CHTERNATIONES			С	lubs						Meml	bership	)			Member	Strength		Cancella	tion	Rep	ports	Finance	L(	eadership		
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs in I			Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (i Drop A	includes ctive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies
60 A	53	6	59 1	100%	0	0	0	1504	110	1614	102	52	50	3.20%	1,573	28	25%	0	0	0%	3%	0%	20%	9	4	
60 B	58	2	60 1	100%	0	0	0	1834	47	1881	96	42	54	2.96%	1,843	32	22%	0	0	0%	17%	0%	10%	11	4	
	111	8	119 1	100%	0	0	0	3338	157	3495	198	94	104	3.07%	3,416	31	24%	0	0	0%	10%	0%	15%	20	8	



## District Health Assessment for District 10 through December 2020

MIERNATIONAL			(	Clubs							Memb	ership				Member	Strength		Cancella	tion	Rep	orts	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs	Members			Net YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago	Count	% of Clubs with less than 20 members	Cancelle Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
10	50	3	53	100%	0	2	-2	1286	63	1349	31	51	-20	-1.46%	1,410	26	38%	60	12	100%	43%	0%	6%	10	0	
	50	3	53	100%	0	2	-2	1286	63	1349	31	51	-20	-1.46%	1,410	27	38%	60	12	100%	43%	0%	6%	10	0	



## District Health Assessment for District 15 through December 2020

	MIERNATIONAL T	Clubs										Meml	pership			Member	Strength		Cancella	tion	Re	ports	Finance	Le	eadership	
	Status/ District Number Name of Months in Status		Clubs in Status Quo			Clubs I	Clubs	Net		/lembers		YTD Add	YTD (includ Drop Active a	YTD with NetGrowth es (includes and Active and tuo) Status Quo	6 Count 12 Months Ago	Count	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number Dist of Offic Region Vaca Chairs	icers
1	5 T(24)	40	0	40	0%	0	0	0	931	0	931	38	77	-39 -4.02%	1,008	23	63%	0	0	0%	35%	0%	5%	7	0	
		40	0	40	0%	0	0	0	931	0	931	38	77	-39 -4.02%	1,008	23	63%	0	0	0%	35%	0%	5%	7	0	



## District Health Assessment for District 37 through December 2020

CHTERNATIONIS .				Clubs							Memb	ership			Member	Strength		Cancellat	tion	Rej	oorts	Finance	Le	eadership	<u>,                                      </u>
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	İ	% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Members I In Active		Current Total Members Count		YTD (include Drop Active a	•	6 Count 12 Months Ago	Count	% of Clubs with less than 20 members	Cancelled Club	Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	Officers Vacancies **
37	66	1	67	100%	0	0	0	1627	7	1634	59	58	1 0.06%	1,687	25	42%	0	0	0%	45%	0%	1%	13	4	
	66	1	67	100%	0	0	0	1627	7	1634	59	58	1 0.06%	1,687	25	42%	0	0	0%	45%	0%	1%	13	4	



## District Health Assessment for District 41 through December 2020

MIERNATIONAL			(	Clubs							Memb	pership				Member	Strength		Cancella	tion	Rep	orts	Finance	Le	eadership	1
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs	Members		YTD Add	Net YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago		with less	Cancelled Club	d Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	Officers Vacancies **
41	71	1	72	100%	0	1	-1	1949	6	1955	42	118	-76	-3.74%	2,069	27	43%	98	11	100%	36%	17%	7%	10	0	
	71	1	72	100%	0	1	-1	1949	6	1955	42	118	-76	-3.74%	2,069	28	43%	98	11	100%	36%	17%	7%	10	0	



## District Health Assessment for District 42 through December 2020

	WIERHATIONAL P			Clul	s						Mem	bership			Member	Strength		Cancella	tion	Rej	ports	Finance	Le	eadership	
	Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Total % St Clubs Qu Clu in Fina Suspe	o Club os ncial	v Cancelle s Clubs	Net	Current Members In Active Clubs			YTD Add	YTD (include Drop Active ar		6 Count 12 Months Ago		% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies **
4	T(24)	27	1	28 100	%	0 0	0	1112	8	1120	31	30	1 0.09%	1,126	41	36%	0	0	0%	36%	11%	11%	5	2 GLT,	GST
		27	1	28 100	%	0 0	0	1112	8	1120	31	30	1 0.09%	1,126	41	36%	0	0	0%	36%	11%	11%	5	2	



## District Health Assessment for District 45 through December 2020

•	WIERWATIONAL T	Clubs								Membership								Strength	Cancellation			Reports		Finance L		Leadership	
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active Clubs			YTD Add	YTD (inclu Drop Active	owth Net( des (in and Act	ncludes	Count 12 Months Ago		% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers /acancies **
45	T(24)	32	0	32	0%	0	0	0	1032	0	1032	36	50	-14 -	1.34%	1,042	32	31%	0	0	0%	22%	6%	3%	8	1	
		32	0	32	0%	0	0	0	1032	0	1032	36	50	-14 -	1.34%	1,042	32	31%	0	0	0%	22%	6%	3%	8	1	



## District Health Assessment for District 46 through December 2020

7	WIERWATIONAL TO	Clubs										Memb	ership			Member	Strength	Cancellation			Reports		Finance	Leadership		<u> </u>
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Clubs	Net	Members I In Active		Current Total Members Count		YTD (include Drop Active at	•	6 Count 12 Months Ago		% of Clubs with less than 20 members	Club D Age Ca	Lost Due to	% of Clubs Cancelled for on-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
46	T(24)	42	0	42	0%	1	1	0	968	0	968	93	100	-7 -0.72%	983	23	45%	8	31	100%	26%	2%	2%	12	4	
		42	0	42	0%	1	1	0	968	0	968	93	100	-7 -0.72%	983	23	45%	8	31	100%	26%	2%	2%	12	4	



WIERWATION IN	Clubs									Membership							Strength	Cancellation			Reports		Finance	Leadership		
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs in Financial Suspension	Clubs		Net	Current Members I In Active Clubs	Members	Total	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member Count	% of Clubs with less than 20 members	Cancelle Club	ed Lost Due to	% of Clubs Cancelled for Non-Financia I	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number Dis of Off Region Vaca Chairs Recorded	ficers
50	56	3	59	100%	0	0	0	1502	24	1526	113	88	25	1.67%	1,587	27	44%	0	0	0%	5%	3%	10%	14	0	
	56	3	59	100%	0	0	0	1502	24	1526	113	88	25	1.67%	1,587	27	44%	0	0	0%	5%	3%	10%	14	0	

<sup>\* -</sup> District Status: P - Provisional, T - Transitional.

<sup>\*\* -</sup> District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.